



Together for good trading practices

#### ECR session for food supply chain companies:

«Together for good trading practices – European **Supply Chain Initiative in Baltics»** 

Edgars Pentjuss, MD, ECR Baltic

13:00-13:30 05.03.2015

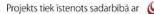
Prekybos Forumas, Vilnius















Fair trade: to compensate your lunch time, please find «lunch bags» thanks to our members: Nestle, Wrigley and Coca Cola!

















#### **About ECR Baltic / Members**

ECR Baltic is an Efficient Consumer Response Initiative in Estonia, Latvia and Lithuania.

It is a non-profit organization which aims to help retailers and manufacturers in the FMCG sector to drive supply chain efficiencies and deliver business growth and consumer value. Last updated 28.11.2014

















































































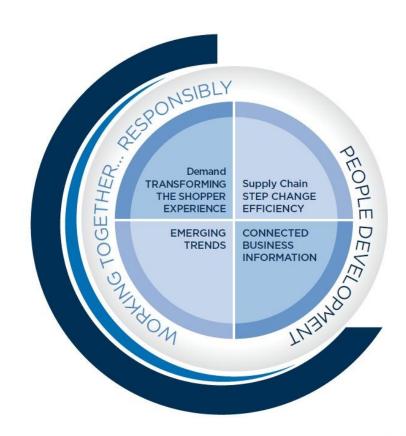
#### **About ECR Baltic / Focus areas**

#### **Our mission**

Promote the development & adoption of better practices for joint retailer/supplier initiatives. We encourage active and voluntary collaboration on non-competitive matters between all involved parties.

#### **Our vision**

Companies along the consumer goods value chain are "working together to fulfil consumer wishes better, faster, at less cost and in a sustainable way."







### "Together for good trading practices – European Supply Chain Initiative in Baltics"

- About the framework <u>www.supplychaininitiative.eu</u> to implement good trading practices.
- What it is for food supply chain retailers, distributors, farmers, manufacturers and food industry associations.
- How to subscribe as an individual company
- Call to action in Baltics: <u>www.ecr-baltic.org/sci/</u>



#### What is an issue?

A food supply chain company



have to deal with infridgment of good trading practice in commercial dealings



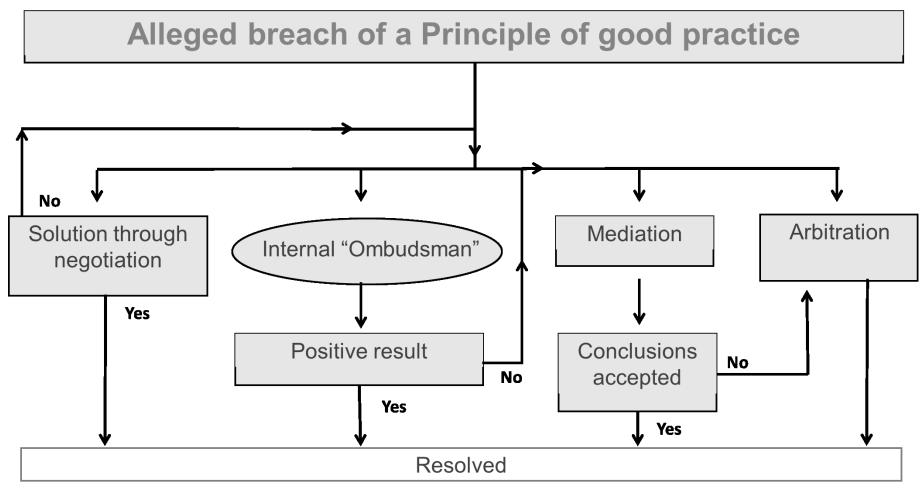
Court, Competition
Authority, Costs,
Time, Introduction of
new regulation
(National/EU level)



Companies subscribed to the B2B fair trading practice code (SCI), settle disputes according to the options given in a self regulatory way.



#### One to one dispute resolution:



This system does not preclude the right to go to court in accordance with national law



## Many to one/many (aggregated) dispute resolution:

Aggregated dispute: enables several companies subject to the same alleged breach to group their complaint in an anonymous way via their association.

The intended outcome is an interpretation / clarification of the Principle(s) that can be used in future disputes and/or mediation and arbitration.



#### **Documentation in Lithuanian (SCI):**

Vertikalieji santykiai Maisto produktų tiekimo grandinėje

Gerosios praktikos principai

Pasiūlymą pateikė žemiau nurodyti susidomėję B2B platformos nariai:



Ketinimų protokolas

Vertikaliųjų santykių maisto produktų tiekimo grandinėje gerosios praktikos principų įdiegimo ir taikymo gairės

Data:

Kam: ES lygmens sektoriaus organizacijai(-oms), kurios/ kurių nare yra

[Imonės pavadinimas] patvirtina savo ketinimą įgyvendinti geros prak

2013 m. sausio 25 d.

Pasirašė:

AIM

**CELCAA** 

**FRRT** 

EuroCommerce

Šiuo patvirtinu, kad [jmonės pavadinimas] yra įsipareigojusi įgyvend



#### **About the SCI Initiative:**

The Supply Chain Initiative is a joint initiative launched by 7 EU level associations with the aim to increase fairness in commercial relations along the food supply chain.

The members agreed on a **set of Principles of Good Practice** which contain a list of examples of fair and unfair practices in vertical trading relationships. These were warmly welcomed by the High Level Forum for a Better Functioning Food Supply Chain of the European Commission in November 2011 and subsequently, a Framework for their implementation and enforcement was adopted in January 2013.



#### Who is behind?

 Retailers, wholesalers, brand manufacturers, food producers, SMEs and farmers

THE MEMBERS OF THE GOVERNANCE GROUP OF THE SUPPLY CHAIN INITIATIVE



















#### **Key aspects and benefits of SCI:**

- Reputation
- Voluntary but based on commitments
- Company web-based registration
- Quick, efficient and cheap dispute resolution options
- Encouragement to set up national dialogues
- System is governed by EU level dialogue and on European scale
- Complementary to the development of ECR good practices designed to optimize the entire value chain to fulfill consumer wishes better, faster and at less cost.
- Complementary to National legislations and/or National Fair Trading schemas (National legislation has precedence over the framework);



#### What does it do?

- Promotes <u>fair business practices</u> in the food supply chain as a basis for commercial dealings, based on principles of good practice
- Is intended to generate a <u>culture change</u> through commitment to fair trading - integrating principles into company day-to-day operations
- Aims to ensure that companies <u>address disputes</u> in a fair and transparent manner - reassuring the complainants that they will **not suffer from retaliation**
- Is based on cross-sectoral <u>self-regulation</u> (business ownership and control of application)



#### How to sign?

- EU/National level signatories (letter of intent)
- Self assessment and process commitments
- Full registration



http://www.supplychaininitiative.eu/sign-up-our-initiative

#### The commitments (incl. competition law compliance):

#### 1st commitment:

#### Respect the Principles

#### 2<sup>nd</sup> commitment: Respect the process

- 1. Consumer interests and sustainability
- 2. Freedom of Contract
- 3. Fair Dealing
- 4. Written agreements
- 5. Predictability
- 6. Compliance with agreements
- 7. Information exchange
- 8. Confidentiality
- 9. Responsibility for risk
- 10. Justifiable request

- 1. Registration via website by European CEO
- Designate an "internal contact point" in charge of process implementation
- 3. Review compliance with the Principles
- 4. Communicate internally, train staff for awareness and compliance
- 5. Inform business partners of participation
- 6. Set up system for internal dispute resolution capable of handling one-to-one trading complaints in relation to the Principles.
- 7. Participate in the system survey, monitor the Principles and process

#### REMEDIES

Depend on dispute resolution option

#### **REMEDIES / SANCTIONS**

Proportionate and gradual Decided by the Governance Group

#### Some registered Manufacturers

























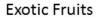








**FOODMARK** 





























#### Some registered retailers



















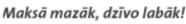




































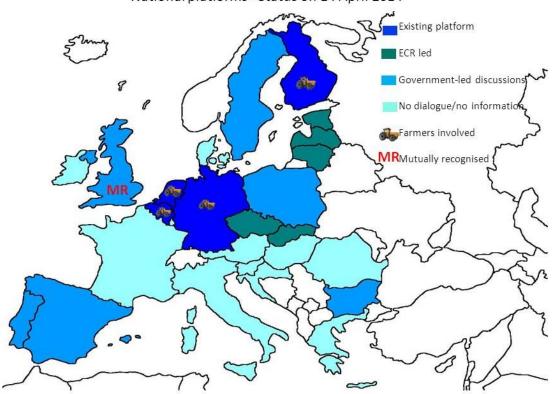




# Call to action to facilitate national/regional dialogue setup in Baltics:



National platforms - Status on 14 April 2014





# Call to action to facilitate national/regional dialogue setup in Baltics:

There is a group of companies, which already processed full registration (involving Baltic market), including: Rimi Latvia, Rimi Lithuania, Nestlé, Unilever, Wrigley, Coca Cola,....

Call to action: <a href="http://www.ecr-baltic.org/sci/">http://www.ecr-baltic.org/sci/</a>

Supply Chain Initiative: <a href="http://www.supplychaininitiative.eu">http://www.supplychaininitiative.eu</a>



## ECR Working group member profile for national/regional dialogue setup:

ECR Member organization (company or association) should nominate professionals responsible for compliance and Good practice related topics, depending on organization structure such could be: Company ombudsman, Legal & Compliance, Operational Monitoring, Controlling, Commerial,...

For promotion and raising awareness topics: Specialists for CSR, Communication & Sustainability,..

Key condition would be willingness to be actively involved as well as commitment to adopt achieved results into real practice within organization.



#### Main working group activities:

- Get familiar with Principles of Good practice and the Framework for implementation and enforcement.
- Analyze maturity of the market to adopt the principles of good practice and readiness of all key stakeholders. Analyze gaps, identify existing regulatory and voluntary framework, and what is missing.
- Discuss fair and unfair practices. According to present EU Supply Chain Initiative checklist and guidelines define structure and guidelines to establish a national dialogue platform, get the commitment from main national association representatives, agreement on rules of procedure.



#### Main working group activities:

- Develop awareness raising activities: promote initiative, organize workshops and seminars, promote 7 good reasons to sign (attached), promote tools e.g. self-assessment or elearning (local language?).
- Raise awareness about possible existing national mediation or arbitration schemes, define mechanism for analyze of aggregated disputes.
- Contribute to and disseminate the annual survey.



### Ačiū!

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